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Executive Vice President

Eric Johnson Senior Vice President

> Al Tyler Vice President

Maryland Stadium Authority The Warehouse at Camden Yards 351 W. Camden Street, Suite 300 Baltimore, MD 21201 410-223-4150 1-877-MDSTADIUM Fax: 410-333-1888

> cpdginfo@mdstad.com www.mdstad.com

Voice: 800-201-7165 TTY: 800-735-2258

Addendum No. 1

To Offerors: Request for Proposals

On-Call Market, Economic and Business

Consulting and Advisory Services

Date Issued: February 15, 2022

This addendum is hereby made part of the Request for Proposals dated February 4, 2022 on the subject work as though originally included therein. The following amendments, additions, and/or corrections shall govern this solicitation.

This addendum incorporates the following items:

- 1. A copy of the pre-proposal PowerPoint presentation is attached hereto.
- 2. A copy of the pre-proposal conference combined registration and attendance list is attached hereto.
- 3. A copy of the Small Business Reserve Affidavit is attached hereto and must be submitted with your technical submission.

Note: All addenda must be acknowledged by the Offeror in the Technical Proposal.

Yamillette Waite Procurement Officer

End of Addendum 1

WELCOME

On-Call Market, Economic and Business Consulting and Advisory Services Web Pre-Proposal Conference

THANK YOU FOR YOUR INTEREST IN DOING BUSINESS WITH THE MARYLAND STADIUM AUTHORITY.

THE PRE-PROPOSAL CONFERENCE WILL BEGIN AT 10:00 AM

PLEASE BE SURE TO PROVIDE YOUR NAME, COMPANY NAME AND EMAIL ADDRESS IN THE CHAT ROOM UPON JOINING THIS CONFERENCE.

DURING THE PRESENTATION, THE LINES WILL BE MUTED AND QUESTIONS MAY BE SUBMITTED VIA THE CHAT ROOM. THE PHONE LINES WILL BE OPENED FOR ADDITIONAL QUESTIONS AT THE END OF THE PRESENTATION.



MARYLAND STADIUM AUTHORITY

Request for Proposals for On-Call Market, Economic and Business Consulting and Advisory Services

Pre-Proposal Conference

February 11, 2022

POINT OF CONTACT

Yamillette "Yai" Waite

Maryland Stadium Authority

351 West Camden Street, Suite 300

Baltimore, Maryland 21201

Telephone: 443-602-0681

Email: ywaite@mdstad.com

Ms. Paige Stinnett, Procurement Specialist, will assist with this procurement

INTRODUCTION OF THE PROCUREMENT & PROJECT TEAM



YAMILLETTE "YAI" WAITE
ASSOCIATE VICE
PRESIDENT,
PROCUREMENT



AL TYLER PROJECT MANAGER



ALTHA WEAVER
MBE LIAISON



PAIGE STINNETT

PROCUREMENT

SPECIALIST

MARYLAND STADIUM AUTHORITY

- Established by the Maryland General Assembly in 1986.
- Original mission was to build, manage, and maintain quality facilities to retain major league baseball, and return NFL to Maryland.
- ❖ Legislation enacted in 1987 approved Camden Yards as the site for the new stadium complex and granted MSA administrative and operational powers.
- ❖ Pursuant to MD Code Ann., Econ. Dev. §10-622, the Authority is authorized, among other things, to prepare studies and design projects for political subdivisions of the State.

KEY DATES

ACTIVITY

DATE (Local Time)

Request for Proposals Issued

February 4, 2022



Pre-Proposal Web Conference

February 11, 2022 at 10:00 a.m.



Offeror Questions Due

February 18, 2022 at 1 p.m.



Technical Proposals Due

March 3, 2022 at 1 p.m.



Oral Presentations

March 28 - 30, 2022



Anticipated NTP

May 2022

SMALL BUSINESS RESERVE

This is a Small Business Reserve Procurement for which award will be limited to certified small business vendors. Only businesses that meet the statutory requirements set forth in State Finance and Procurement Article, §§14-501—14-505, Annotated Code of Maryland, and that are certified by the Department of General Services Small Business Reserve Program are eligible for award of a contract. Under a small business reserve procurement, a business that is not a certified small business is ineligible for award of a contract.

Please refer to section 1.44 of the RFP for full details of the Small Business Reserve Program.

Note: Minority Business Enterprises that meet the SBR requirement above are encouraged to respond to this solicitation.

MINIMUM QUALIFICATIONS

At a minimum, the Offeror shall:

- The Offeror shall have a minimum of five (5) years of demonstrated experience performing market and economic feasibility studies in the area of sports, entertainment and economic development for public sector agencies;
- The Offeror's proposed Key Personnel shall possess a minimum of five (5) years of demonstrated experience performing market and economic feasibility studies in the area of sports, entertainment and economic development for public sector agencies; and,
- Offeror must be registered to do business in the State of Maryland.

NOTE: An Offeror meeting these requirements does not guarantee that the Offeror will be deemed responsible or have its technical Proposal deemed reasonably susceptible of being selected for award.

SCOPE OF SERVICES

MSA is issuing this solicitation to select a highly qualified firm to provide professional consulting services on an on-call, as-needed basis, for market and economic impact analyses on future feasibility studies and to provide business advice/guidance on complex transactions involving potential economic development projects. The services may include, but are not limited to, conducting market and economic research/analysis, providing architectural services as necessary to complete market and economic studies and providing advice/guidance on, among other items, the structuring of contracts and business transactions, including all phases of the procurement process, in connection with potential development projects.

Please refer to **Section 3** of the RFP for the full scope of work.

PROPOSAL SUBMISSIONS

- All submissions must be sent electronically. DO NOT send them via email. Use the link provided in Section 1.10 of the RFP.
- See Section 4 of the RFP for all proposal and submission requirements, including format requirements.
- Technical Volume:
 - Transmittal letter
 - Title and Table of Contents
 - Executive Summary
 - Offeror Experience and Qualifications
 - Work Plan
 - Economic Benefits Factor
 - Bid/Proposal Affidavit
 - Conflict of Interest Disclosure
 - Capacity Summary Worksheet for Key Personnel
 - Corporate Profile
 - Proof of Insurance/ability to meet insurance requirements
- Financial Volume:
 - Pricing Form

EVALUATION CRITERIA

- ❖ Technical criteria has more weight than Financial criteria. Proposals will be evaluated based on the adequacy of their proposed work plan, Offeror's experience and qualifications, and past performance, among other criteria listed in Section 5.2 of the RFP.
- ❖ The Selection Committee will review the Offerors' Technical Proposals upon submission. Firms deemed as meeting all requirements will be ranked and, based on the achieved rankings, selected firms will then be "short-listed" to participate in oral presentations.
- ❖ After oral presentations, firms will be short-listed again. Those firms will be invited to submit Financial Proposals.

QUESTIONS

- ❖ All questions regarding the RFP must be submitted to the Procurement Officer in writing via the link included in Section 1.9 prior to the deadline given for questions in order to receive an official response from the Maryland Stadium Authority. Only responses provided in writing by the Maryland Stadium Authority will be considered official answers to questions regarding this RFP.
- ❖ Addenda will be posted on eMMA, MSA's website, and will be sent via GovDelivery to everyone who participated in this pre-proposal. Please check your junk/spam folders and update your e-mail settings to ensure that you receive MSA Contracting GovDelivery emails.

Request for Proposals On-Call Market, Economic and Business Consulting and Advisory Services

Virtual Pre-Proposal Conference Friday, February 11, 2022

MBE

ASZ Movement, LLC Ashley McDonald Ashl	Company Name	Name	Email	Prime or Sub	Cortified	Attended
ATAC LIC Gelencia Dennis gdennis.atac@gmall.com Mary Burkholder maryburkholder@gmall.com Prime Ves Ves Barrow Wise Consulting, LLC Tanesia Barrow tanesiab@barrowwise.com Prime Ves Ves Bluebird advisors, LLC Michael Tran michael.tran@bluebird-advisors.com Sub Ves No Dellitits Industries, Inc Elizabeth Britt contact@wosbprinting.com Sub Ves No C.H. Johnson Consulting Inc. C.H. Johnson Consult						
BAE Urban Economics Inc.						
Barrow Wise Consulting, LLC						
Bluebird Advisors, LLC		3				
Britt Contact@wosbprinting.com Sub Yes No C.H. Johnson Consulting Inc. Charles Johnson Charles Johnson Chad@chjc.com Prime No Yes C.H. Johnson Consulting Inc. Charles Johnson Chad@chjc.com Prime No Yes C.B. Johnson Consulting Inc. Charles Johnson Chad@chjc.com Prime No Yes C.B. Johnson Consulting Inc. Sara Wicker Sarah.wicker@crtkl.com Prime No No No CCTV Master, LLC Purcell Wylie pwylie@cetypieline.com Sub Yes Yes Yes Consulting Services, LLC Sub Sieger Sieger@crossroads-fl.com Prime No Yes Yes Consulting Services LLC Susan Sieger sieger@crossroads-fl.com Prime No Yes Yes CSI. International Jay Lenhardt Jienhardt@csintl.com Prime No Yes Yes DanSources Technical Services, Inc. Michael O'Neill Michael.Oneill@dansources.com Prime No Yes Deborah K. Thompson, Consultants Deborah K. Thompson Info@dktoonsultants.com Prime No Yes Print Yes Y			- C			
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C.H. Johnson Consulting Inc. Kalai Bala Kalai Edehic.com Prime No Yes CallisonRTKL,Inc Sara Wicker sarah.wicker@ertkl.com Prime No No CCIV Master, LLC Purcell Wylie pwylie@ectypipeline.com Sub Yes Yes Consultizeon, Inc. James Stevens jstevens@consultecon.com Prime No Yes Consulting Services LLC Susan Sieger sisgen@crossads-fl.com Prime No Yes CSL International Jay Lenhardt Jay Lenhardt Jenhardt@cslintl.com Prime No Yes DanSources Technical Services, Inc. Michael O'Neill Michael Oneill@dansources.com Prime No Yes Deborah K. Thompson, Consultants Deborah K. Thompson Long Global Limited Pam Kelly Gensler Architecture, Design & Planning, P.C. Cheryl Duvall Cheryl Duvall Cheryl Duvall@gensler.com Sub No Yes Hunden Strategic Partners Laura Spotiello laura@hunden.com Prime No Yes Integrated Computer Solutions, Inc. (ICS) Tanya Shanklin isosonsulteverizon.net Sub Yes Yes Integrated Logistics Services, LLC Renata Buzolin Beredan O'Neil blex Cotter Alex Cotter Johnshin Mann mannjeilsmd.com Prime No Yes No No Yes Integrated Logistics Services, LLC Renata Buzolin Depark Palan man, Edwale John Sub No Yes Integrated Logistics Services, LLC Renata Buzolin Duzolinr@ismd.com Prime No Yes No Integrated Logistics Services, LLC Tiffani Jones Tiff		Elizabeth Britt				No
CallisonRTKL,Inc Sara Wicker sarah.wicker@crtkl.com Prime No No CCTV Master, LLC Purcell Wylie pwylie@crtypipeline.com Sub Yes Yes Yes Yes Crossroads Consulting Services LLC Susan Sieger sieger@crossroads-R.com Prime Yes Yes Yes Yes Crossroads Consulting Services LLC Susan Sieger sieger@crossroads-R.com Prime Yes Yes		Charles Johnson				Yes
CCTV Master, LLC Purcell Wylie pwylie@cctypipeline.com Sub Yes Yes ConsultEcon, Inc. James Stevens jstevens@consultecon.com Prime Yes Yes CSL International Jay Lenhardt Jay L	C.H. Johnson Consulting Inc.	Kalai Bala	Kalai@chjc.com	Prime	No	
ConsultEcon, Inc. James Stevens Stevens@consultecon.com Prime No Yes	CallisonRTKL,Inc	Sara Wicker	sarah.wicker@crtkl.com	Prime	No	No
Crossroads Consulting Services LLC Susan Sieger Ssieger@crossroads-fl.com Prime Yes Yes	CCTV Master, LLC	Purcell Wylie	pwylie@cctvpipeline.com		Yes	Yes
CSL International Jay Lenhardt jlenhardt@cslintl.com Prime No Yes	ConsultEcon, Inc.	James Stevens	jstevens@consultecon.com	Prime	No	Yes
DanSources Technical Services, Inc. Michael O'Neill Michael.Oneill@dansources.com Prime No Yes No Deborah K. Thompson, Consultants Deborah K. Thompson Info@dktconsultants.com Prime Yes No No No No No No No N	Crossroads Consulting Services LLC	Susan Sieger	ssieger@crossroads-fl.com	Prime	Yes	Yes
Deborah K Thompson, Consultants Deborah K. Thompson Info@dktconsultants.com Prime Yes No Delon Hampton and Associates Colisa Harris Coevier2@gmail.com Prime Yes Yes Yes Ernst & Young Global Limited Pam Kelly pam.kelly@ey.com Sub No Yes	CSL International	Jay Lenhardt	jlenhardt@cslintl.com	Prime	No	Yes
Delon Hampton and Associates Colisa Harris coevier2@gmail.com Prime Yes Yes Yes Ernst & Young Global Limited Pam Kelly pam.kelly@ey.com Sub No Yes Gensler Architecture, Design & Planning, P.C. Andrew Starr Andrew Starr@gensler.com Sub No Yes Gensler Architecture, Design & Planning, P.C. Cheryl Duvall Cheryl Duvall@gensler.com Sub No Yes Hunden Strategic Partners Laura Spotiello laura@hunden.com Prime No Yes Integrated Computer Solutions, Inc. (ICS) Tanya Shanklin icsonsult@verizon.net Sub No Yes IHS Markit Brendan O'Neil brendan.oneil@ihsmarkit.com Prime No Yes Integrated Logistics Services, LLC Renata Buzolin Integrated Logistics Services, LLC Jasmin Mann mannj@ilsmd.com Prime Yes No Integrated Logistics Services, LLC Tessa Aston Investscure LC Louis Alme Betchem Ibetchem@investscure.com Prime No No Yes No Jones Childcare LLC Tiffani Jones tiffanicj@gmail.com Sub No Yes No Market-Economics, Inc. Dr. Joseph Cater Dr. J	DanSources Technical Services, Inc.	Michael O'Neill	Michael.Oneill@dansources.com	Prime	No	Yes
Ernst & Young Global Limited Jon Godsmark Jon	Deborah K Thompson, Consultants	Deborah K. Thompson	Info@dktconsultants.com	Prime	Yes	No
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IHS MarkitAlex CotterAlex.cotter@ihsmarkit.comPrimeNoYesIntegrated Logistics Services, LLCRenata Buzolinbuzolinr@ilsmd.comPrimeYesNoIntegrated Logistics Services, LLCJasmin Mannmannj@ilsmd.comPrimeYesNoInvestscure LCLouis Aime Betchemlbetchem@investscure.comPrimeNoNoJLN Construction Services, LLCTessa Astontaston@avalon-jln.comSubYesNoJones Childcare LLCTiffani Jonestiffanicj@gmail.comSubNoNoKardulias AssociatesGeorge Karduliaskardulig@rcn.comSubNoYesLanTech, Inc.Deepak Paldpal@lantechinc.netSubYesNoMae Consulting, LLCRobert Hollowayrobert@maeconsulting.netSubYesNoMarket-Economics, IncDr. Joseph CaterJosephCater@comcast.netSubYesYesMarket-Economics, Inc.Dr. Joseph CaterDrCater@Market-Economics.comPrimeYesYesMBA Growth PartnersOlakemi Teru (Kemi)olakemiteru@gmail.comPrimeYesYesMilton HuntMilton@miltonhunt.netSubNoYes	Integrated Computer Solutions, Inc. (ICS)	Tanya Shanklin	icsonsult@verizon.net	Sub	Yes	Yes
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Jones Childcare LLCTiffani Jonestiffanicj@gmail.comSubNoNoKardulias AssociatesGeorge Karduliaskardulig@rcn.comSubNoYesLanTech, Inc.Deepak Paldpal@lantechinc.netSubYesNoMae Consulting, LLCRobert Hollowayrobert@maeconsulting.netSubYesNoMarket-Economics, IncDr. Joseph CaterJosephCater@comcast.netSubYesYesMarket-Economics, Inc.Dr. Joseph CaterDrCater@Market-Economics.comPrimeYesYesMBA Growth PartnersOlakemi Teru (Kemi)olakemiteru@gmail.comPrimeYesYesMilton HuntMilton@miltonhunt.netSubNoYes	Investscure LC	Louis Aime Betchem	lbetchem@investscure.com	Prime	No	No
Kardulias AssociatesGeorge Karduliaskardulig@rcn.comSubNoYesLanTech, Inc.Deepak Paldpal@lantechinc.netSubYesNoMae Consulting, LLCRobert Hollowayrobert@maeconsulting.netSubYesNoMarket-Economics, IncDr. Joseph CaterJosephCater@comcast.netSubYesYesMarket-Economics, Inc.Dr. Joseph CaterDrCater@Market-Economics.comPrimeYesYesMBA Growth PartnersOlakemi Teru (Kemi)olakemiteru@gmail.comPrimeYesYesMilton HuntMilton@miltonhunt.netSubNoYes	JLN Construction Services, LLC	Tessa Aston	taston@avalon-jln.com	Sub	Yes	No
LanTech, Inc.Deepak Paldpal@lantechinc.netSubYesNoMae Consulting, LLCRobert Hollowayrobert@maeconsulting.netSubYesNoMarket-Economics, IncDr. Joseph CaterJosephCater@comcast.netSubYesYesMarket-Economics, Inc.Dr. Joseph CaterDrCater@Market-Economics.comPrimeYesYesMBA Growth PartnersOlakemi Teru (Kemi)olakemiteru@gmail.comPrimeYesYesMilton HuntMilton@miltonhunt.netSubNoYes	Jones Childcare LLC	Tiffani Jones	tiffanicj@gmail.com	Sub	No	No
Mae Consulting, LLCRobert Hollowayrobert@maeconsulting.netSubYesNoMarket-Economics, IncDr. Joseph CaterJosephCater@comcast.netSubYesYesMarket-Economics, Inc.Dr. Joseph CaterDrCater@Market-Economics.comPrimeYesYesMBA Growth PartnersOlakemi Teru (Kemi)olakemiteru@gmail.comPrimeYesYesMilton HuntMilton Huntmilton@miltonhunt.netSubNoYes	Kardulias Associates	George Kardulias	kardulig@rcn.com	Sub	No	Yes
Market-Economics, IncDr. Joseph CaterJoseph Cater@comcast.netSubYesYesMarket-Economics, Inc.Dr. Joseph CaterDrCater@Market-Economics.comPrimeYesYesMBA Growth PartnersOlakemi Teru (Kemi)olakemiteru@gmail.comPrimeYesYesMilton HuntMilton@miltonhunt.netSubNoYes	LanTech, Inc.	Deepak Pal	dpal@lantechinc.net	Sub	Yes	No
Market-Economics, IncDr. Joseph CaterJoseph Cater@comcast.netSubYesYesMarket-Economics, Inc.Dr. Joseph CaterDrCater@Market-Economics.comPrimeYesYesMBA Growth PartnersOlakemi Teru (Kemi)olakemiteru@gmail.comPrimeYesYesMilton HuntMilton@miltonhunt.netSubNoYes	Mae Consulting, LLC	Robert Holloway	robert@maeconsulting.net	Sub	Yes	No
Market-Economics, Inc.Dr. Joseph CaterDrCater@Market-Economics.comPrimeYesYesMBA Growth PartnersOlakemi Teru (Kemi)olakemiteru@gmail.comPrimeYesYesMilton HuntMilton@miltonhunt.netSubNoYes	Market-Economics, Inc	Dr. Joseph Cater	JosephCater@comcast.net	Sub	Yes	Yes
MBA Growth Partners Olakemi Teru (Kemi) olakemiteru@gmail.com Prime Yes Yes Milton Hunt milton@miltonhunt.net Sub No Yes	Market-Economics, Inc.	Dr. Joseph Cater		Prime	Yes	Yes
Milton Hunt milton@miltonhunt.net Sub No Yes				Prime	Yes	Yes
		, ,				
						No

MBE

Company Name	Name	Email	Prime or Sub	Certified	Attended
Momentum, Inc.	Sherron Fulton	sfulton@m-inc.com	Prime	Yes	No
Mortgage Assistance & Acquisitions Group, LLC	Frederick Douglas	fcd@stsmaag.com	Prime	Yes	No
Nolan Mackenzie Development LLC	QC Jones	qcjones@nolanmac.com	Sub	Yes	Yes
Open 4 Business LLC	Darin Pryer	Open4biztoday@gmail.com	Prime	No	No
Optimal Solutions Group, LLC	Tracye Turner	procurement@optimalsolutionsgroup.com	Prime	Yes	Yes
Rush & Mays Scheduling Consultants, LLC	LaVon Mays	lmays@rushandmaysconsultants.com	Sub	No	Yes
Strategic and Creative Marketing, Inc.	Shilpa Chaubal	shilpa@scmarketinginc.com	Prime	No	No
Techs 4 IT, Inc.	Troy Barbour	troy.barbour@techs4it.com	Prime	Yes	No
The Br'Island Group	Leland McGee	TheBrIslandGroup@gmail.com	Sub	No	Yes
The Fitting Room	Adrianne Mickens	adrianne@fittingroomdc.com	Prime	Yes	Yes
The Nelson Ideation Group, LLC	Carla A. Chambers	CANC@NelsonIdeation.com	Prime	Yes	Yes
The Research Associates, Inc.	SW Lee	swlee@theresearch.com	Prime	No	No
Think Systems, Inc.	Matthew McCaffer	mmccaffer@thinkconsulting.com	Prime	No	Yes

SMALL BUSINESS RESERVE AFFIDAVIT

****** PROVIDING FALSE INFORMATION *******

Anyone providing false information to the State of Maryland in connection with obtaining or attempting to obtain a contract under Small Business Reserve or Preference procurement may be subject to the following:

- 1. A determination by a Procurement Officer that a bidder/offeror is not responsible;
- 2. A determination that a contract entered into is void or voidable under § 11-204 of the State Finance and Procurement Article of the Annotated Code of Maryland;
- 3. Suspension and debarment under Title 16 of the State Finance and Procurement Article;
- 4. Criminal prosecution for procurement fraud (§ 11-205.1 of the State Finance and Procurement Article), perjury, or other crimes; and
- 5. Other actions permitted by law.

****** FAILURE TO MEET MINIMUM QUALIFICATIONS *******

Any Bidder or potential bidder failing to meet the qualifications of a "small business" specified in § 14-501(c) of the State Finance and Procurement Article will be ineligible to participate in a procurement designated for a Small Business Reserve under § 14-504 or Small Business Preference under § 14-206 - 207. Any person or company bidding on Small Business Reserve or Preference procurement and not qualifying as a small business under § 14-501(c) will have its bid or offer rejected on the ground that the bidder is not responsible.

I AFFIRM THAT:

To the best of my knowledge, information, and belief, as of the date of submission of this Bid/Proposal, (name of firm) meets the qualifications for certification as a Small Business in Maryland. I further affirm that, if for any reason during the term of the contract
(name of firm) no longer meets the qualifications for certification as a Small
Business in Maryland, I will notify the Procurement Officer within 30 days. I agree that a failure
to so notify the Procurement Officer of this change in circumstances may result in this contract being terminated for default.
I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.
SMALL BUSINESS QUALIFICATION NUMBER:
Date of Most Recent Qualification:
DATE:
BY:
Signature (Authorized Representative and Affidavit)